

About the Speakers

Conference MC

Claude Costelloe, Operations Manager, Zimmer Biomet

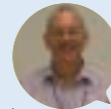
An engineering graduate, with a Black Belt in Lean, Claude has over 20 years' experience in operations leadership roles in the medtech sector, with a particular emphasis on Continuous Improvement.



Speaker Profiles

Noel Hennessey, Director, Practical Lean Solutions (former CI Director at Lake Region Medical)

Former CI Director with Lake Region Medical, Noel now runs his own Continuous Improvement/Employee Engagement consultancy. He holds an MSc in Lean Operations from Cardiff University and a Doctorate in Business Administration from WIT, which explored the relationship between CI and employee engagement.



Dave Keane, Operations Manager, Zimmer Biomet, Galway

A chemical engineering graduate from Queen's University, Belfast, David has over 20 years' experience in the pharmaceutical and medical device industry in a variety of leadership roles across engineering, project and operations management. He joined Zimmer Biomet in late 2014 as project lead for the set-up of a new 130,000 sq. ft. facility in Oranmore, Co. Galway and is now operations manager for the Galway operation.



Colm Sheils, Director of Manufacturing Engineering, Boston Scientific Galway

A mechanical engineering graduate with an MSc and an MBA, Colm is a key sponsor of the operational excellence programme in Boston Scientific. Prior to joining the company as head of engineering, he worked in Tyco Electronics (Raychem) in Shannon and held management roles in both business development and research and development. He completed Shingo Institute Executive training in Utah University (2014) and was an international business excellence assessor with EFQM (2004/2005).



Dr Anca Minescu, Lecturer in Psychology, University of Limerick

Anca is a specialist in intergroup relations and cultural diversity, across different national contexts. She investigates how the larger political climate and social context impacts on individuals' attitudes and activism, how ideological beliefs and intercultural awareness determine inclusion/exclusion, and how people generate and deal with social and cultural change.



Gerry Reynolds, Managing Director, Takumi Precision Engineering

A mechanical engineering graduate from the University of Limerick, Gerry set up Takumi in Ballysimon, Limerick in 1998 following a career with Fujitsu in Fukushima, Japan (graduate/trainee engineer) and Dublin (machine shop manager). He has grown Takumi from a 3,000-sq. ft. facility in 1998, employing 4/5 people, to a 2017 employment level of 70 in Raheen.



Pat Burke, Director of Operations, Cook Medical

A B. Eng (Electronic Production) graduate from the University of Limerick, Pat has over 25 years' experience in electronic and medical device manufacturing. Through his career he has gained extensive management experience in the areas of engineering, operations, facilities, customer service, supply chain logistics and distribution. Previously, he has worked in Sumicem Optoelectronics, AST Computers and Intel.



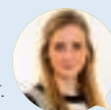
Shane O'Neill, CEO, Atlantic Aviation Group

An Executive MBA graduate from NUIG, Shane joined Atlantic Aviation Group in October 2015 as Chief Operating Officer and was promoted to Chief Executive Officer in July 2017. Prior to that he spent over 10 years with an indigenous technical services company as commercial manager delivering technical support solutions to US multinational companies based in Ireland. Shane has a passion for developing and growing people within organisations to achieve business objectives.



Sandra McDonnell, Operational Excellence Program Manager, AbbVie Ireland

With a BSc. in Health & Safety Systems from NUIG, Galway, Sandra joined Abbott's Professional Development Program. Gaining a Lean Six Sigma (LSS) Black Belt, she spent 7 years leading many transformational projects before joining AbbVie in 2015 as Operational Excellence Program Manager. She also holds a Lean Six Sigma Master Black Belt from Ohio State University, Columbus and a Master of Business (Executive) in Innovation & Leadership from LYIT. She is currently studying in Belfast to become a certified coach and is preparing AbbVie Ireland to challenge for the Shingo Prize.



Guest Speaker

Jim Gavin, Assistant Director, Irish Aviation Authority Safety Regulation Division & Dublin Senior Football Team Manager

An Assistant Director in the Irish Aviation Authority Safety Regulation Division, Jim has responsibility for safety oversight of civil airspace, the air traffic management system, aerodromes and civil aviation security standards. A former military pilot and commissioned officer, with 20 years' service in Óglaigh na hÉireann (the Irish Defence Forces), he held the senior rank of Commandant. A former Chief Flying Instructor, he served as Chief of Military Aviation with the United Nations multi-national peace keeping force in the Central African Republic and Chad. He has flown 22 aircraft types to date. A qualified commercial pilot and currently rated on the Airbus 320 aircraft, he privately flies the Boeing Stearman 1945 bi-plane for the Irish Historic Flight Foundation.



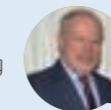
Jim is the current Manager of the Dublin Senior Football Team (appointed October 2012) and has won 28 trophies representing Dublin, as either a player, coach or manager.

About the Speakers

Panel Profiles

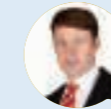
Michael Guinee B.E., M.I.E. Chairman, CEO and Founder of Ei Electronics, Shannon

A native of Mallow, Co. Cork. Michael Guinee heads up one of Ireland's largest indigenous electronics companies, Ei Electronics. With sales of €200m and employing 750 - 650 of whom are in Shannon, the company undertakes 100% manufacturing, R&D and marketing in Shannon, with sales/marketing subsidiaries in the UK, Germany and USA. Appointed Managing Director of General Electric (USA), owners of Ei Company in 1983, Michael led an MBO of the company in 1988, establishing Ei Electronics, and has grown it to now being the European market leader in residential fire and gas detection products - Smoke Alarms and Carbon Monoxide Alarms; products are marketed under the Ei Electronics brand. Ei Electronic was one of first companies to adopt 'LEAN', introducing KAIZEN in 1996. Michael is a founder member of Shannon Chamber of Commerce.



David Hanly, General Manager-IEPRO, Element Six Group

In his 14 years with Element Six, prior to becoming GM, David was involved in supply chain, WCM, production and operations management roles in various business units. Prior to Element Six, he worked for 2 years with BSM Consulting in the area of Lean & WCM and worked on various projects with companies such as Abbott (Healthcare) & Kerry Group (Food). He also spent 10 years working in both the medical device area (Howmedica, now Stryker) and in the pharmaceutical sector (Antigen). His core skills are in supply chain planning, production & operations management, Lean & WCM.



Nicola Mortimer, Head of Business Product, Marketing & Operations, Three

With a BA BAI in Micro Electronics and Electrical Engineering and a Diploma in Marketing, Nicola is responsible for building and managing Three's business product portfolio, brand and operations. Prior to joining Three, she held senior sales management roles at BT Ireland and Verizon Ireland. She joined O2 in 2009 and led the transformation of the business offering from mobile-only to a total communications partner. Since Three Ireland's acquisition of O2 Ireland in 2014, Nicola has continued to evolve the portfolio and brand, also specialising in strategy, product development, channel marketing, lead generation, business case development, and leadership of the sales, marketing and product management teams.



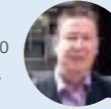
Jony Kelly, OPEX Manager/Shingo Site Coordinator, Analog Devices

Jony Kelly has worked for Analog Devices Int. (ADI) Limerick for 35 years, devoting his time to the early adoption of efficient manufacturing tools and systems. He has a wealth of practical hands-on experience of Lean tools and techniques and is currently introducing the Shingo Model of Enterprise Excellence to the ADI Limerick Campus. He is a member of the global implementation team, responsible for using the model to integrate production facilities across 3 continents. He has a CPIM and a Dip in Management from UL.



Dr Sean Moore, Senior Lecturer Lean & Six Sigma, University of Limerick

A senior lecturer in Lean and Six Sigma Systems in the University of Limerick (UL), Sean has over twenty seven years' industrial experience in aerospace, medical device and electronics and is a Shingo Prize winner with the Abbott Vascular Plant in Clonmel, Ireland. Sean has a PhD in analytical statistics, an MSc in Manufacturing with a thesis on Lean Manufacturing in Aerospace Environments and Post Graduate Diplomas in Quality (Lean and Six Sigma) and Manufacturing. Sean is a certified Black Belt and has completed two Black Belt training programmes through GE & Six Sigma Associates.



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Mid-West Lean Network

The Mid-West Lean Network has been set up to encourage companies to adopt Lean practices. If you would like to be a part of this Network, log onto www.shannonchamber.ie/services/shannon-chamber-forums/



Mid-West Lean Network



Continuous Improvement Through People

CONFERENCE 2017
Wednesday, 8 November 2017
Analog Devices Building
University of Limerick

#midwestlean

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Since its formation in November 2016, the Mid-West Lean Network has delivered a series of workshops focused on specific aspects of Lean.

This inaugural Conference will look at Lean from a 'People' perspective. Guest speakers will share their experiential knowledge of preparing and embedding a Lean culture into an organisation, whilst a panel of CEOs, in whose organisations Lean is a way of life, will sum up what Lean means to their bottom lines and how the benefits are viewed in the boardroom.

**LEAN = Improved Quality
+ Improved Visual Management
+ Increased Efficiency
+ An Easier to Manage Company**

LEAN = A Rewarding Challenge

Session
1

Conference MC: *Claude Costelloe, Operations Manager, Zimmer Biomet*

- 07:30am Registration & light refreshments
- 08:00am Welcome & Introduction:
Neil Enright, Chair, Mid-West Lean Network & Dr. Ann Ledwith, Dean of Graduate & Professional Studies UL

Session 1 – Building a Lean Culture

- 08:15am Building a Lean Culture in an Organisation
Noel Hennessey, Director, Practical Lean Solutions (former CI Director at Lake Region Medical)
- 08:45am Continuous Improvement in a Medical Device start-up
Dave Keane, Operations Manager, Zimmer Biomet, Galway
- 09:15am Utilising Culture to Accelerate Operational Excellence
Colm Sheils, Director of Manufacturing Engineering, Boston Scientific
- 09:45am Cultivating an Organisational Culture
Dr Anca Murescu, Lecturer in Psychology, University of Limerick
- 10:15am Q&A with presenters
- 10:30am Tea/Coffee and Networking



Session
2

Session 2 – Our Lean Journeys

- 11:00am **Takumi Precision Engineering**
- Gerry Reynolds, Managing Director
- 11:30am **Cook Medical** - *Pat Burke, Director of Operations*
- 12:00pm **Atlantic Aviation Group** - *Shane O'Neill, CEO*
- 12:30pm **AbbVie Ireland** - *Sandra McDonnell, Operational Excellence Program Manager*
- 13:00pm Q&A with presenters
- 13:30pm LUNCH
- 14.30pm **Guest Speaker**
Jim Gavin, *Assistant Director, Irish Aviation Authority Safety Regulation Division (Dublin Senior Football Team Manager)*



Session
3

Session 3 – The Transformational Power of Lean in an Organisation

- 15:00pm Panel Discussion
 - **Michael Guinee, Chairman, CEO and Founder, Ei Electronics**
 - **David Hanly, General Manager-IEPRO, Element Six Group**
 - **Nicole Mortimer, Head of Business Product, Marketing & Operations, Three**
 - **Jony Kelly, OPEX Manager/Shingo Site Coordinator, Analog Devices**
 - **Dr. Sean Moore, Senior Lecturer Lean & Six Sigma, University of Limerick**
- 16:00pm Closing Remarks - *Helen Downes, CEO, Shannon Chamber*

